DEVELOPMENTAL MODELS

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LIFESPAN DEVELOPMENTAL MODEL

- Rønnestad & Skovhold (1992a, 1992b, 2003)
- Interviewed 100 American therapists/counselors; 60 re-interviewed two (2) years later.
 - Two student groups: Beginning student group and advanced graduate students of counseling or psychotherapy.
 - Three post-graduate groups of practitioners with the average of 5, 15, and 25 years of professional experience with doctoral degrees in professional psychology.
- Development of eight (8) stage model; collapsed into six (6) stages.
- 20 themes of therapist/counselor development condensed to 14 themes.

(Skovhold & Rønnestad, 1992a; 1992b; Rønnestad & Skovhold, 2003)

PHASE I

- Phase I:The Lay Helper Phase
 - Characteristics:
 - Identifies the problem quickly
 - Provides strong emotional support
 - Gives advice based on one's own experience.
 - Problems:
 - Boundaries
 - Empathy vs. Sympathy



- Phase 2:The Beginning Student Phase
 - Characteristics:
 - Questions of ability, personal characteristics, and resourcefulness
 - Dependency and vulnerability
 - Apprehension and anxiety
 - Problems:
 - Negative impact of criticism from supervisor
 - Negative feedback from clients
 - Overcome by:
 - Easily mastered, straightforward, counseling methods
 - Observation
 - Open vs. Closed attitude



- Phase 3:The Advanced Student Phase (Intern)
 - Characteristics:
 - Basic established/professional level
 - Increased internal focus
 - Problems
 - Rigid, non-spontaneous, lack of humor
 - Conflict between dependency and autonomy
 - Overcome by:
 - Modeling
 - Grounding in one or two theories



- Phase 4: The Novice Professional Phase (Post-Grad / Resident)
 - Characteristics:
 - Being on one's own
 - Quest for confirmation
 - Problems:
 - Cycle of confirmation, disillusionment, and exploration
 - Balance of personality and theory
 - Overcome by:
 - Personal therapy
 - Defining roles and boundaries



- Phase 5: The Experienced Professional Phase
 - Characteristics:
 - Blending of professionalism with personality (authentic)
 - Flexibility
 - Problems:
 - Personal life begins influencing professional
 - Lack of motivation for continued education (replaced by experience)
 - Overcome by:
 - New challenges
 - Self evaluation



- Phase 6: The Senior Professional Phase
 - Characteristics:
 - Generally 20-25 years experience or nearing retirement
 - Guide / example to others
 - Problems
 - Unaware of the transition
 - Loss / concern for abilities and health
 - Overcome by:
 - Self- acceptance (roles, life stage)
 - High work satisfaction / reflection



INTEGRATED DEVELOPMENT MODEL

- Stoltenberg (1981)
- Stoltenberg & Delworth (1987)
- Stolenberg, McNeill, & Delworth (1998)
- Premise: Supervisee may function at different levels in different domains of practice, and will need supervision appropriate for his or her functioning in each area.
- Three Levels: Self- and Other Awareness, Motivation, & Autonomy.
- Sometimes referred to as Beginning, Intermediate, and Advanced.

LEVEL I

- Self- and Other Awareness (cognitive-affective)
 - Supervisee is concerned with performance and competence, and often pays exclusive attention to internal processes at the expense of authentic connection and empathy.
 - Supervisor provides strong oversight, training, skill shaping, and positive feedback.



LEVEL 2

Level II: Motivation

- Often pay exclusive attention to their internal processes at the expense of authentic connection and empathy.
- Early techniques are proving less useful as the relationship becomes increasingly twoperson and complex.
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- Supervisor provides support while avoiding direct advice-giving or answer-providing. Supervisor will maintain appropriate oversight, but will encourage the supervisee to conceptualize and create interventions with an increasing degree of autonomy and initiative.

LEVEL 3

Level 3: Autonomy

- Supervisors continuously consider the supervisee's level of autonomy and assess whether that level is appropriately aligned to the supervisee's skill and development level.
- Autonomy levels will fluctuate over time with supervisees demonstrating independence, dependence, or counterdependence.

LEVEL 3i



- Level 3 Integrated
 - Supervisee has the flexibility and (consistently) effective skill base to move from one practice domain to another with competence and ease.

DOMAINS OF PROFESSIONAL FUNCTIONING























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